

Coordination of Care and the Patient Experience

The following summaries of recent peer-reviewed studies and articles describe the impact of various care coordination activities across a range of care settings on patient experience, patient safety, quality, and outcomes.

Study	Objective	Conclusion
<p>Shunk, R., Dulay, M., Chou, C. L., Janson, S., & O'Brien, B. C. (2014). Huddle-coaching: a dynamic intervention for trainees and staff to support team-based care. <i>Academic Medicine</i>, 89(2), 244-250.</p>	<p>To evaluate the effectiveness of a huddle-coaching program on developing team-based, patient-aligned care in an outpatient clinic.</p>	<ul style="list-style-type: none"> ▪ Huddles are the hub of inter-professional, team-based care. ▪ By emphasizing team process and relational factors and actively engaging trainees in leading and facilitating huddles, the huddle-coaching program develops trainees and staff committed to working as a team to deliver quality patient care. ▪ Critical elements of a successful huddle-coaching program include huddle coaches, the huddle checklist, and the team retreat which reinforced basic teamwork and communication skills.
<p>Watkins, L. M., & Patrician, P. A. (2014). Handoff communication from the emergency department to primary care. <i>Advanced Emergency Nursing Journal</i>, 36(1), 44-51.</p>	<p>To evaluate the effectiveness of an electronic handoff communication template to notify primary care providers that follow-up care is needed for patients discharged from the emergency department.</p>	<ul style="list-style-type: none"> ▪ The study supports the use of an electronic template for effective handoff communication in the emergency department. ▪ After implementing the Emergency Provider Written Plan of Discharge (eEPWPD) electronic template, there was a 50% increase in the number of patients who received needed diagnostic testing post-discharge. ▪ Post-implementation, there was a 43% improvement in primary care provider follow-up with discharged emergency department patients.
<p>White, B., Carney, P. A., Flynn, J., Marino, M., & Fields, S. (2014). Reducing hospital readmissions through primary care practice transformation. <i>The Journal of Family Practice</i>, 63(2), 67-73.</p>	<p>To assess the impact of intensive coordinated care management and transition processes on hospital readmissions in a group of primary care practices.</p>	<ul style="list-style-type: none"> ▪ Coordinating care through a “culture of continuity” that strengthens outpatient-inpatient caregiver communication improves patient care. ▪ Among patients readmitted, the mean hospital length of stay was lower for patients receiving coordinated care management and transition processes (5.8 days) compared to patients receiving usual care (7.1 days). ▪ Patient readmissions for patients receiving coordinated care management and transition processes decreased significantly from 27% to 7.1%.
<p>Brock, J., Mitchell, J., Irby, K., Stevens, B., Archibald, T., Goroski, A., & Lynn, J. (2013). Association between quality improvement for care transitions in communities and rehospitalizations among Medicare beneficiaries. <i>The Journal of the American Medical Association</i>, 309(4), 381-391.</p>	<p>To evaluate whether implementation of improved care transitions for patients with Medicare fee-for-service insurance is associated with reduced inpatient readmissions and hospitalizations in geographic communities.</p>	<ul style="list-style-type: none"> ▪ Among Medicare beneficiaries in care coordination intervention communities, all-cause 30-day readmissions and all-cause hospitalizations declined. ▪ There was no change in the rate of all-cause 30-day readmissions as a percentage of hospital discharges.

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<p>Hansen, L. O., Greenwald, J. L., Budnitz, T., Howell, E., Halasyamani, L., Maynard, G., ... Williams, M. V. (2013). Project BOOST: effectiveness of a multihospital effort to reduce rehospitalization. <i>Journal of Hospital Medicine</i>, 8(8), 321-427.</p>	<p>To determine the effect of Project BOOST (Better Outcomes for Older adults through Safe Transitions) on inpatient readmission rates and length of stay.</p>	<ul style="list-style-type: none"> ▪ Hospitals coordinating care through Project BOOST were associated with decreased readmission rates. ▪ No significant change in length of stay was found among the hospitals implementing BOOST tools.
<p>Lee, J. I., Cutugno, C., Pickering, S. P., Press, M. J., Richardson, J. E., Unterbrink, M., ... Evans, A. T. (2013). The patient care circle: A descriptive framework for understanding care transitions. <i>Journal of Hospital Medicine</i>, 8(11), 619-626.</p>	<p>To develop a descriptive framework illustrating the interconnected roles of patients, providers and caregivers in relation to inpatient readmissions.</p>	<ul style="list-style-type: none"> ▪ Five principle themes influence care transitions: teamwork, systems navigation and management, illness severity and health needs, psychosocial stability, and medications. ▪ A well-coordinated, collaborative Patient Care Circle (PCC) support system is fundamental to ensuring safe and effective transitions across all settings. ▪ Communication and comprehensive planning between all members of the PCC are instrumental to the circle's ability to address issues pertaining to patient-centered themes.
<p>Kipnis, A., Rhodes, K. V., Burchill, C. N., & Datner, E. (2013). The relationship between patients' perceptions of team effectiveness and their care experience in the emergency department. <i>The Journal of Emergency Medicine</i>, 45(5), 731-738.</p>	<p>To examine the relationship between patients' perceptions of teamwork and care experience in the emergency department.</p>	<ul style="list-style-type: none"> ▪ Patients with positive perceptions of emergency department teamwork were more likely to be satisfied with: <ul style="list-style-type: none"> – Their overall care experience – Care provided to reduce pain or discomfort – Confidence in the providers ▪ Patients who had positive perceptions of emergency department teamwork were more likely to have a self-reported likelihood to follow treatment recommendations.
<p>Limpahan, L. P., Baier, R. R., Gravenstein, S., Leibmann, O., & Gardner, R. L. (2013). Closing the loop: Best practices for cross-setting communication at ED discharge. <i>The American Journal of Emergency Medicine</i>, 31(9), 1297-1301.</p>	<p>To develop emergency department best practices for improved communication during patient care transitions.</p>	<ul style="list-style-type: none"> ▪ Care coordination best practices establish core expectations for communication with downstream providers. ▪ Identified best practices for emergency department care transitions include: <ul style="list-style-type: none"> – Obtaining information about patients' outpatient clinicians – Sending summary clinical information to downstream clinicians – Performing modified medication reconciliation – Providing patients with effective education and written discharge instructions

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<p>Narayan, M. C. (2013). Using SBAR communications in efforts to prevent patient rehospitalizations. <i>Home Healthcare Nurse</i>, 31(9), 504-515.</p>	<p>To explore why communication between physicians and home health clinicians can be so problematic and how Situation-Background-Assessment-Recommendation (SBAR) communication provides effective and efficient caregiver communication, thereby promoting better patient outcomes.</p>	<ul style="list-style-type: none"> ■ The SBAR communication method improves not only interprofessional communication, but all communication. ■ SBAR is very effective when hierarchical positions or critical situations make effective communication difficult. ■ SBAR communication promotes patient safety and enhances outcomes while controlling health care costs and decreasing hospitalizations. ■ SBAR can help home health care clinicians with efforts to prevent avoidable hospitalizations.
<p>Agency for Healthcare Research and Quality (2012). Redesigned inpatient care model increases quality and patient satisfaction, reduces costs and length of stay. Retrieved from: www.innovations.ahrq.gov</p>	<p>To improve efficiency and quality by implementing a collaborative inpatient care model.</p>	<ul style="list-style-type: none"> ■ A collaborative inpatient care model improved patient experience and clinical quality and reduced costs. ■ Collaborative care: <ul style="list-style-type: none"> – Reduced cost per case and average length of stay – Improved adherence to clinical best practice standards – Increased nurse productivity – Enhanced patient, staff, and physician satisfaction
<p>Atherly, A., & Thorpe, K. E. (2011). Analysis of the treatment effect of Healthways' Medicare Health Support Phase 1 Pilot on Medicare costs. <i>Population Health Management</i>, 14(1), S23–S28.</p>	<p>To evaluate the effect of an outpatient nurse care coordination program—the Medicare Health Support Pilot Program—on total Medicare expenditures.</p>	<ul style="list-style-type: none"> ■ A nurse care coordination program successfully reduced costs among high-cost, chronically ill Medicare patients. ■ Total annual Medicare costs for patients participating in the program were 15.7% lower in 2007 (\$3240) than for the control group.
<p>Robles, L., Slogoff, M., Ladwig-Scott, E., Zank, D., Larson, M. K., & Shoup, M. (2011). The addition of a nurse practitioner to an inpatient surgical team results in improved use of resources. <i>Surgery</i>, 150(4), 711–717.</p>	<p>To analyze whether adding a nurse practitioner to a busy inpatient surgery service would improve patient care after discharge.</p>	<ul style="list-style-type: none"> ■ Utilizing a nurse practitioner to coordinate care with physicians, strategically implement a discharge plan, and follow up with patients after discharge service led to an overall improvement in the use of resources and a 50% reduction in unnecessary emergency department visits. ■ The reduction in unnecessary emergency department visits saved approximately \$800 per patient visit.